

<b>Dorchester Town Council</b>	2018/19	2019/20	2020/21
<b>REVENUE BUDGET 2020/21</b>	Actual	Budget	Budget
	£	£	£
Parks & Open Spaces	480,463	566,091	558,832
Allotments	3,289	4,952	3,331
Municipal Buildings	202,438	312,528	320,441
Cemeteries	42,284	51,407	64,921
Cultural & Twinning Activities	67,045	57,770	49,039
Corporate & Democratic Manage.	213,132	226,981	228,972
Other Services	143,545	169,183	273,202
<b>Operational Budget</b>	<b>1,152,196</b>	<b>1,388,912</b>	<b>1,498,739</b>
Precept	1,388,243	1,463,971	1,503,515
<b>Transfer to General Reserves</b>	<b>236,047</b>	<b>75,059</b>	<b>4,777</b>
<b>Subjective Analysis of Revenue Budget</b>			
Employees	656,483	729,202	729,078
External Payments	418,922	529,460	511,860
Transfers to Earmarked Reserves	216,657	265,600	394,000
Capital Financing Costs	45,333	44,300	41,200
Income	-185,199	-179,650	-177,400
<b>Operational Budget</b>	<b>1,152,196</b>	<b>1,388,912</b>	<b>1,498,739</b>
<b>General Reserve</b>			
Opening Balance at 1 April	322,261	250,261	100,000
Transfer from Ops Budget	236,047	75,059	4,777
To Corporate Projects Reserve	308,047	225,320	4,777
<b>Closing Balance at 31 March</b>	<b>250,261</b>	<b>100,000</b>	<b>100,000</b>
<b>Earmarked Reserves</b>			
Opening Balance at 1 April	1,043,492	1,204,233	1,729,608
Transfer from Revenue	524,704	490,920	398,777
Other Income & Transfers	0	78,912	0
Expenditure from Reserves	363,963	44,457	412,482
<b>Closing Balance 31 March</b>	<b>1,204,233</b>	<b>1,729,608</b>	<b>1,667,403</b>
<b>All Reserves held at year end</b>	<b>1,454,494</b>	<b>1,829,608</b>	<b>1,767,403</b>
Tax Base	7,345	7,594	7,646
Band D Charge	£ 189.00	192.78	196.64
O/s PWLB Debt at 31 March	£ 196,000	162,000	128,000

	2018/19	2019/20	2020/21
	Actual	Budget	Budget
	£	£	£
<b>PARKS &amp; OPEN SPACES</b>			
Electricity	6,538	6,000	5,800
Water	4,582	5,200	7,500
Rent	3,588	4,000	4,000
Rates	-11,755	20,200	20,200
Premises Repairs & Maintenance	18,562	10,000	18,000
Other Repairs & Maintenance	23,188	67,000	59,000
Highway Trees Partnership	5,000	5,000	5,100
Walks Cleaning Contract	5,755	5,800	5,900
Special Items	21,000	12,000	18,800
Office Team	60,414	60,136	56,248
Outdoor Services Team	327,280	378,755	379,683
To Reserves: Play Equipment	0	10,200	-
To Reserves: Parks Premises	40,000	5,000	5,100
<b>Total Expenditure</b>	<b>504,152</b>	<b>589,291</b>	<b>585,332</b>
Tennis	-3,228	-3,000 -	3,200
Football	-1,331	-1,200 -	1,200
Cricket	0	0	-
Bowling Alley Walk Wayleave	-607	-600 -	600
Borough Gardens Flat Rental	-5,830	-6,300 -	6,400
Borough Gardens House Hire	-4,317	-5,000 -	4,500
Borough Gardens Kiosk Rental	-1,858	-1,000 -	1,000
Louds Mill Depot Feed in Tariff	0	0 -	1,100
Dorchester Bowls Club Land & Water	-3,248	-3,100 -	5,500
Hanging Baskets, Recharges & Sundry	-3,270	-3,000 -	3,000
<b>Total Income</b>	<b>-23,689</b>	<b>-23,200</b>	<b>-26,500</b>
<b>Met by Precept on Taxpayer</b>	<b>480,463</b>	<b>566,091</b>	<b>558,832</b>
<b>ALLOTMENTS</b>			
Water	2,984	2,000	2,100
Rent	1,119	1,200	1,200
Repairs, Maintenance & Pests	141	400	400
Subscriptions	55	60	60
Office Team	5,090	5,005	3,632
Outdoor Services Team	3,309	5,787	5,939
<b>Total Expenditure</b>	<b>12,698</b>	<b>14,452</b>	<b>13,331</b>
Rents & Water	-9,409	-9,500	-10,000
<b>Met by Precept on Taxpayer</b>	<b>3,289</b>	<b>4,952</b>	<b>3,331</b>

	2018/19	2019/20	2020/21
	Actual	Budget	Budget
	£	£	£
<b>MUNICIPAL BUILDINGS</b>			
Salaries	46,730	47,442	48,391
Overtime	9,510	8,000	7,000
National Insurance	3,172	2,235	3,229
Pensions	11,390	10,437	12,186
Training Courses	500	500	500
Repairs & Maintenance	27,511	19,000	19,500
Materials & Equipment	1,069	1,500	1,200
Water	515	600	700
Electricity	11,892	11,200	11,500
Gas	9,838	8,300	8,400
Rates	23,190	23,800	24,800
Telephone	881	1,000	1,000
Performing Rights & Other Licences	1,132	1,000	1,000
Promotion & Stationery	4	500	500
Office Team	36,023	40,258	40,942
Outdoor Services Team	6,587	9,656	9,993
To Reserves: Municipal Buildings	61,200	175,100	176,600
<b>Total Expenditure</b>	<b>251,144</b>	<b>360,528</b>	<b>367,441</b>
Room Hire	-42,659 -	42,000	-41,000
Bar Franchise	-5,706 -	5,500	-5,500
Sundry	-341 -	500	-500
<b>Total Income</b>	<b>-48,706</b>	<b>-48,000</b>	<b>-47,000</b>
<b>Met by Precept on Taxpayer</b>	<b>202,438</b>	<b>312,528</b>	<b>320,441</b>
<b>CEMETERIES</b>			
Electricity	1,411	2,300	2,300
Water, Service Charges & Cesspit	515	500	600
Rates	6,486	6,700	7,400
General Maintenance	3,859	3,000	3,500
Cemetery Grass Cutting	13,125	18,400	18,800
Skip Hire	0	-	0
Office Team	24,749	25,462	25,915
Outdoor Services Team	38,137	41,045	41,907
To Reserves: Cemeteries	12,300	5,000	15,500
<b>Total Expenditure</b>	<b>100,582</b>	<b>102,407</b>	<b>115,921</b>
Burial Fees	-26,533 -	25,500	-25,500
ERBs, Memorials & Inscriptions	-31,060 -	25,500	-25,500
Chapel	-705	-	0
<b>Total Income</b>	<b>-58,298</b>	<b>-51,000</b>	<b>-51,000</b>
<b>Met by Precept on Taxpayer</b>	<b>42,284</b>	<b>51,407</b>	<b>64,921</b>

	2018/19	2019/20	2020/21
	Actual	Budget	Budget
	£	£	£
<b>CULTURAL &amp; TWINNING</b>			
In House Events	3,083	5,100	5,200
Maumbury Rings Bank Holiday Events	12,609	11,700	11,900
Christmas Lighting	4,500	4,600	4,700
Partner Events & Sponsorship	12,766	8,500	8,700
Grants	5,222	3,700	3,800
Twinning	502	1,000	1,000
Special Items	8,740	3,000	0
Offices Team	19,623	20,170	13,739
To Reserves: Arts Events	0	0	0
<b>Met by Precept on Taxpayer</b>	<b>67,045</b>	<b>57,770</b>	<b>49,039</b>

#### **OUTDOOR SERVICES TEAM**

Salaries	239,125	272,399	273,012
Overtime	5,247	6,000	6,000
National Insurance	15,048	21,316	21,827
Pensions	36,906	59,928	61,383
Training & Subsistence	1,570	2,000	2,000
Subscriptions	670	400	400
Vehicle/Mower Costs and Repairs	10,227	13,000	10,200
Tools, Equip, H&S, Signs, Servicing	20,771	13,000	16,300
Protective Clothing	2,189	2,400	2,400
Fuel	8,284	9,000	7,000
Cleaning/Bin Liners/Dog Bags	7,586	6,000	7,000
Waste Services	7,818	9,000	9,200
Telephones	1,471	2,000	1,600
Advertising	0	-	0
To Reserves: Vehicles & Equipment	18,400	18,800	19,200
<b>Total Expenditure recharged to Services</b>	<b>375,312</b>	<b>435,243</b>	<b>437,522</b>
Recharged to			
Parks and Open Spaces	327,280	378,755	379,683
Allotments	3,309	5,787	5,939
Cemeteries	38,137	41,045	41,907
Municipal Buildings	6,587	9,656	9,993
<b>Recharged to Services</b>	<b>375,313</b>	<b>435,243</b>	<b>437,522</b>

	2018/19	2019/20	2020/21
	Actual	Budget	Budget
	£	£	£
<b>CORPORATE &amp; DEMOCRATIC</b>			
Members Allowance	19,736	21,200	21,600
Members Training (inc CRB) & Travel	335	3,900	500
Civic & Ceremonial Expenses	644	1,000	1,000
Mayoral Expenses	10,766	12,000	12,200
Town Crier	641	600	600
Entertaining & Gifts	1,167	400	400
Youth Council & Democracy Day	143	200	200
Office Team	179,700	187,681	192,472
<b>Met by Precept on Taxpayer</b>	<b>213,132</b>	<b>226,981</b>	<b>228,972</b>
<b>OTHER SERVICES</b>			
Sawmills rent	7,560	8,500	8,500
To Public Realm Reserve	50,500	51,500	52,600
To Climate Emergency Reserve	0	0	125,000
Youth Centre support	30,000	23,300	20,400
Dorchester Cricket Club	4,580	6,000	4,000
Apprenticeships	6,750	15,000	15,000
CCTV/Video Recording	0	5,000	5,000
Election Costs	0	20,000	0
Debt Charges	45,333	44,300	41,200
Staff - Community Development	37,296	41,833	42,702
<b>Total Expenditure</b>	<b>182,019</b>	<b>215,433</b>	<b>314,402</b>
Treasury Interest - Net of Arlingclose	-4,694	-7,000	-7,000
Sawmills rent recharged	-3,780	-4,250	-4,200
Market Income	-30,000	-35,000	-30,000
<b>Total Income</b>	<b>-38,474</b>	<b>-46,250</b>	<b>-41,200</b>
<b>Met by Precept on Taxpayer</b>	<b>143,545</b>	<b>169,183</b>	<b>273,202</b>

	2018/19	2019/20	2020/21
	Actual	Budget	Budget
	£	£	£
<b>OFFICES TEAM</b>			
Salaries	221,563	228,658	224,576
Overtime	614	800	-
Employers National Insurance	20,779	21,681	22,068
Employers Superannuation	48,834	50,305	49,407
Training Courses	591	1,000	1,000
Travel & Subsistence	1,057	1,500	1,500
Subscriptions (Professional Bodies)	3,206	3,600	3,600
Cleaning Materials	1,200	1,200	1,200
Rates	5,453	6,000	6,300
Gas	893	1,100	1,200
Electricity	1,979	1,500	1,600
Water	519	400	500
Repairs & Maintenance	3,140	2,700	2,700
Financial Services inc Audit, Bank & Sage	7,377	8,300	8,500
Employment Law and H & S	2,778	3,000	3,000
Legal & Professional Fees, Advertising	3	2,000	1,000
Insurance	31,920	33,000	34,000
Printing & Stationery	823	1,000	1,000
Newsletter	5,516	5,000	5,000
Office Equipment & IT	3,933	5,500	5,500
Telephones	1,937	1,900	1,900
Photocopier Charges	561	600	800
Postage	1,010	1,500	1,000
<b>Total Expenditure</b>	<b>365,686</b>	<b>382,244</b>	<b>377,351</b>
Recharge to Dorchester Markets Panel	-1,623	-1,700	1,700
<b>Net Expenditure recharged to Services</b>	<b>364,063</b>	<b>380,544</b>	<b>375,651</b>
Recharged to			
Corporate & Democratic Management	179,700	187,681	192,472
Allotments	5,090	5,005	3,632
Community Development	37,296	41,833	42,702
Cemeteries	24,749	25,462	25,915
Parks & Open Spaces	60,414	60,136	56,248
Municipal Buildings	36,023	40,258	40,942
Cultural Activity & Twinning	19,623	20,170	13,739
	<b>362,895</b>	<b>380,545</b>	<b>375,651</b>

RESERVES	Cttee	Balance	Paid In	Spend	Balance	Paid In	Spend	Balance
		Mar 19	19/20	19/20	Mar 20	20/21	20/21	Mar 21
		£	£	£	£	£	£	£
<b>Earmarked Reserves</b>								
<b>Infrastructure &amp; Equipment</b>								
Cemeteries	Man	41,617	5,000	17,000	29,617	15,500	30,000	15,117
Municipal Buildings & Maitings	Man	395,852	175,100	6,000	564,952	176,600	24,000	717,552
Borough Gardens	Man	10,879	5,000	0	15,879	5,100	0	20,979
Play Equipment	Man	44,984	10,200	0	55,184	0	25,000	30,184
Public Realm	Pol	278,697	51,500	20,000	310,197	52,600	250,000	112,797
Vehicles & Equipment	Man	31,792	18,800	18,250	32,342	19,200	0	51,542
Dorchester West Rail. St'n	Pol	10,000	0	0	10,000	0	10,000	0
<b>Cultural</b>								
Arts Festival	Man	16,107	0	16,107	0	0	0	0
Christmas Lights	Man	6,882	1,500	0	8,382	0	8,382	0
Heritage Tourism Strategy	Pol	50,000	50,000	7,000	93,000	0	35,000	58,000
<b>Miscellaneous Reserves</b>								
New Corporate Projects	Pol	251,338	225,320	10,000	466,658	4,777	0	471,435
Planning Advice Reserve	Pol	32,000	0	0	32,000	0	10,000	22,000
Climate Emergency Reserve	Pol	0	0	0	0	125,000	20,000	105,000
Community Infrastructure Levy	Pol	14,901	28,912	0	43,813	0	0	43,813
Treasury	Pol	5,000	0	0	5,000	0	0	5,000
Graves in Perpetuity	Man	14,184	0	100	14,084	0	100	13,984
<b>Total Earmarked Reserves</b>		<b>1,204,233</b>	<b>571,333</b>	<b>94,457</b>	<b>1,681,109</b>	<b>398,777</b>	<b>412,482</b>	<b>1,667,403</b>
General Reserve	Pol	250,261	75,059	225,320	100,000	4,777	4,777	100,000
<b>Total Reserves</b>		<b>1,454,494</b>	<b>646,392</b>	<b>319,777</b>	<b>1,781,109</b>	<b>403,553</b>	<b>417,259</b>	<b>1,767,403</b>

<b>Medium Term Financial Strategy</b>	19/20	20/21	21/22	22/23	Yoy %
	£000	£000	£000	£000	Change
<b>Revenue Budget</b>					
Employees	729	729	744	759	2.00
External Payments	529	512	522	533	2.00
Transfers to Earmarked Reserves	266	394	177	180	2.00
Capital Financing Costs	44	41	39	28	-
Income	-180	-177	-181	-185	2.00
New/Transferred Services	0	0	200	200	
<b>Operational Budget</b>	<b>1,389</b>	<b>1,499</b>	<b>1,501</b>	<b>1,515</b>	
Precept	1,464	1,504	1,534	1,564	
<b>Transfer to General Reserves</b>	<b>75</b>	<b>5</b>	<b>33</b>	<b>50</b>	
<b>General Reserve</b>					
Opening Balance at 1 April	250	100	100	100	
Transfer from/to Operational Budget	75	5	33	50	
Transfer to Corporate Projects Reserve	225	5	33	50	
<b>Closing Balance at 31 March</b>	<b>100</b>	<b>100</b>	<b>100</b>	<b>100</b>	
<b>Earmarked Reserves</b>					
Opening Balance at 1 April	1,204	1,681	1,667	1,177	
Transfers/Payments in to Reserves	571	399	210	230	
Payments/Transfers out from Reserves	94	412	700	400	
<b>Closing Balance 31 March</b>	<b>1,681</b>	<b>1,667</b>	<b>1,177</b>	<b>1,007</b>	
<b>All Reserves held at year end</b>	<b>1,781</b>	<b>1,767</b>	<b>1,277</b>	<b>1,107</b>	
Corporate Project Unallocated at Year End	467	471	33	83	
Outstanding Debt at Year End	£k	162	128	94	70
Council Tax	£	193	197	201	205
Tax Base		7,594	7,646	7,646	7,646

#### Notes

1. Inflation at 2.00%, Debt repayment per current debt profiles
2. Precept assumes Council Tax rises @ 2.00%, no Tax Base growth
3. Best estimate of new or transferred services, driven by cuts in other tiers
4. Operational surplus is transferred to Corporate Projects Reserve
5. Corporate Projects Reserve to be allocated as part of next Corporate Plan
6. Earmarked Reserves expenditure reflects best available knowledge
7. General Reserve reduced due to other mitigation measures in place
8. Further limited savings may be identified in budgets during review processes